# CAIRNGORMS NATIONAL PARK AUTHORITY FINANCE COMMITTEE

### FOR INFORMATION

#### Title:2010/11 SECOND QUARTER REVIEW

#### Prepared by: Alistair Highet, Finance Manager

#### Purpose

To present a summary review of income and expenditure for the 6 months to  $30^{th}$  September 2010 and a projection of the financial outcome for the year to  $31^{st}$  March 2011. Further, to report on Operational Plan net expenditure for the second quarter of the 2010/11 financial year.

#### Recommendations

The Finance Committee is requested to:

- a) Note the results for the 6 month period to the end of September 2010 and the projected outcome for the 12 months to 31<sup>st</sup> March 2011.
- b) Note the further analysis of Operational Plan net expenditure by programme for the 6 months to 30<sup>th</sup> September 2010 and the projected outcome, by programme, for the year to 31<sup>st</sup> March 2011.

#### **Executive Summary**

- a) Table I shows the financial results for the CNPA over the first two quarters of 2010/11. The 6 months to  $30^{th}$  September resulted in net income of £195k against planned net income of £180k (the £15k variance representing 0.6% of income).
- b) The £15k variance is reflected in £28k additional Income, £61k of Core Operating Cost savings and £74k of additional net Operational Plan Expenditure.
- c) The projected outcome for the year to 31<sup>st</sup> March 2011 is currently net expenditure of £34k (0.6% of projected income). Original budget for 2010/11 was for net expenditure of £57k. The projected outcome has been adjusted for £36k higher Income, £45k increased Core Operating Cost savings, additional expenditure of £39k in the Operational Plan and £19k of higher Depreciation.
- d) CNPA is currently projected to achieve greater savings than the 2% efficiency savings target of £284k set for the 3 years to 31<sup>st</sup> March 2011 (Efficiencies of £306k have been achieved for the period to 30<sup>th</sup> September 2010).
- e) Projected expenditure figures for the 12 months to 31<sup>st</sup> March 20111 reflect the initial outcome of the 2010/11 mid-year budget review. Projected figures will become budget targets in the next monitoring report to the Committee.
- f) We are currently awaiting confirmation of £120k in additional funding in relation to Ranger Services, payable following the 2010/11 SG October Budget review. This has not been added to CNPA's Baseline Grant allocation (previously SNH's) and not yet included in reported figures. If payment is confirmed, it will allow additional current year expenditure on operational and capital projects by 31<sup>st</sup> March 2011.

## 2010/11 SECOND QUARTER REVIEW - FOR INFORMATION

Table I - Results for the 6 months to 30<sup>th</sup> September 2010:

<u>CNPA</u>			6			12		
2010/11		Sept-10	Sept-10	Sept-10	Mar-11		Mar-11	
<u>Net Expenditure Account</u>		•	-	Variance	Projected	Budget	Variance	
£000's		Ytd	Ytd	Ytd	12 mths	12 mths	12 mths	
Income								
Grant in Aid and other income		2,262	2,271	-9	4,892	4,856	36	
Operational Plan income		307	270	37	563	563	0	
Total Income	a)	2,569	2,541	28	5,455	5,419	36	
Expenditure								
Board and Staff salary costs		1,170	1,202	32	2,360	2,390	30	
Other Board and Staff costs		92	117	25	203	233	30	
Office running costs		119	109	-10	233	218	-15	
IT and Professional Support		44	58	14	116	116	0	
Core Operating Costs	b)	1,425	I,486	61	2,912	2,957	45	
Operational Plan Expenditure	c)	920	846	-74	2,501	2,462	-39	
Depreciation	d)	29	29	0	76	57	-19	
Total Expenditure	•	2,374	2,361	-13	5,489	5,476	-13	
Net Income/ -Expenditure	e)	195	180	15	-34	-57	23	
Notes								
				-	m 2010/11 G			
	b) Core Operating Costs are currently £61k ahead of efficiency targets. The full year projection is for £60k of Board and Staff cost savings with additional planned expenditure of £15k on office refurbishment in Grantown (repairs from winter 2009/10).							
	c) Operational Plan expenditure of £920k for the first six							

- (2009 £915k), rather than as profiled. Projected Operational Plan expenditure for 2010/11 reflects the mid year budget review (see Table 2).
- d) Depreciation for the year is now projected to be £19k higher than originally budgeted to reflect additional expenditure on an electric vehicle and IT equipment during 2010.
- e) Projected net expenditure of £34k for 2010/11 will, at time of writing, be covered by the expected additional grant of £120k. In any event, expenditure will be managed to as close to break even as possible.

Table 2 - Net Operational Plan expenditure for the	6 months to 30 <sup>th</sup> September 2010:
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<b>CNPA Operational Plan</b>			6			12	
<u>2010/11</u>		Sept-10	Sept-10	Sept-10	Mar-10	Mar-10	Mar-10
Expenditure Summary		Actual	Budget	Variance	Projected	Budget	Variance
£000's		Ytd	Ytd	Ytd	12 mths	12 mths	12 mth
Operating Cost Statement							
Operational Plan Income		307	270	37	563	563	(
Operational Plan Expenditure	f)	920	846	-74	2,501	2,462	-39
	f)	613	576	-37	1,938	1,899	-39
Operational Plan Programmes							
I. Biodiversity and Landscapes		53	56	3	177	177	(
2. Integrated Land Management	g)	7	31	24	83	112	2
3. Sustainable Deer Management		2	0	-2	20	20	(
4. Outdoor Access		100	84	-16	272	302	3
5. Sustainable Tourism & Business		70	74	4	154	154	(
6. Affordable, Sustainable Housing		10	8	-2	20	20	(
7. Awareness and Understanding		26	32	6	396	396	(
8. Communication & Engagement		133	138	5	275	275	(
9. Planning & Development Mgmnt	h)	110	94	-16	363	303	-6
10. Organisation & Community	i)	102	59	-43	178	140	-38
Net Operating Cost	f)	613	576	-37	1,938	1,899	-39
<u>Notes</u>					enditure for t		ollows the
	<ul> <li>result of the 2010/11 mid year budget review.</li> <li>g) £29k of budget is no longer required by the programme manager.</li> <li>h) £60k of additional budget is required to finance the joint e-</li> </ul>						
	<ul> <li>i) £38k of additional budget is required to fund approved LEADER projects.</li> </ul>						

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